

Appendix 11

Outcome 11: Create a better South Africa, contribute to a better and safer Africa in a better world

1. National Development Plan (NDP) 2030 Vision and Trajectory

In 2030, South Africa, informed by its national interests, is a globally competitive economy, and an influential and leading member of the international community. South Africa promotes and contributes to sustainable development, democracy, the rule of law, human rights, and peace and security, within a safe, peaceful and prosperous Southern African Region and Africa, as well as a fair and just world.

2. Constraints and strategic approach

The current landscape is characterised, amongst others, by the following international trends:

- Infinite national and international variables in an unpredictable world
- The complex nature of conflict and insecurity and the drivers thereof
- Dominant international players and conflicting national interest driven by a demand for raw materials
- Predominance of narrow national interest worldwide to the exclusion of multilateralism
- Non-accountability of non-state actors (multinational companies, terrorism, organised crime, rebel movements, piracy, extremism etc.)
- Proliferation of regional trade agreements (RTAs), including in Africa
- Unreformed global system of governance
- Prioritisation globally of civil and political rights over economic, social and cultural rights
- The multifaceted consequences of migration
- Development of advanced and larger modes of air transportation
- Demographic challenges including the youth bulge and ageing populations
- Development and infrastructure challenges on the Continent

- Narrow intergovernmental approach to regional integration
- Commitment to developmental integration in Africa

Consequently, achieving this vision and responding to these challenges requires the achievement of specific sub-outcomes. There are existing opportunities that can be exploited in the pursuit of achieving the sub-outcomes, these include but are not limited to:

- Bloc forming to achieve consensus to overcome intractable multilateral differences
- Multi-polarity: movement away from uni-polar world
- Rise of the Emerging economies in the South
- Political influence of BRICS countries in the Global agenda
- Advancement in technology and new applications

The achievement of the identified sub-outcomes is anchored in the pursuit of the African Agenda, to this end “South Africa must therefore continue to support regional and continental processes to respond to and resolve crises, strengthen regional integration, significantly increase intra-African trade, and champion sustainable development and opportunities in Africa.”¹

3. NDP output priorities to achieve the Vision

Government prioritises the achievement of sub-outcomes below in order to realise the vision of Creating a Better South Africa and contributing to a better and safer Africa in a better world.

- i. SA’s national priorities advanced in bilateral engagements
- ii. An economically integrated Southern Africa
- iii. Political cohesion within Southern Africa to ensure a peaceful, secure and stable Southern African region
- iv. A Peaceful, secure and stable Africa

¹ White Paper on South Africa’s Foreign Policy

- v. A sustainable, developed and economically integrating Africa
- vi. An equitable and just System of Global Governance
- vii. Strong, mutually beneficial South-South cooperation
- viii. Beneficial relations with strategic formations of the North

4. Management of Implementation

The implementation of the actions in the tables below will require committed involvement of and coordinated effort by the Department of International Relations and Co-operation (DIRCO), State Security Agency (SSA), the Department of Trade and Industry (the dti), Telecommunications and Postal Services, National Treasury (NT), the Department of Performance Monitoring and Evaluation (DPME), the Department of Tourism (NDT), South African Police Services (SAPS) and the Department of Defence (DoD). The existing Implementation Forum for Outcome 11 (the International Cooperation, Trade and Security Cluster) is retained as the principal coordination and implementation mechanism.

MTSF sub-outcomes and component actions, responsible ministry, indicators and targets

| Sub-Outcome 1: SA's national priorities advanced in bilateral engagements: The conduct of diplomacy between two states remains the pre-eminent basis for advancing national priorities as well as for the effective engagement in multilateral fora. Structured bilateral mechanisms govern the bilateral engagements and are one of the most important and valuable foreign policy instruments to coordinate South Africa's positions and activities towards a particular country and to advance South Africa's national priorities. | | | | |
|--|-----------------|--|-------------------------|-------------------------|
| Actions | Minister | Indicators | Baseline | Targets |
| Advance South Africa's national priorities through structured bilateral engagements | DIRCO | Number of structured bilateral engagements | 42 in 2013/14 | 34 in 2014/2015 |
| | | | | 248 by 2018/19 |
| Undertake economic diplomacy | DTI | Increased sales of the | R900 million in 2013/14 | R3 billion in 2014/2015 |

| Actions | Minister | Indicators | Baseline | Targets |
|--|--------------|---|--|---|
| activities to promote national priorities | DTI | manufactured value-added exports from IPAP priority sectors directed towards emerging and traditional markets through the product and market diversification strategy | | R20 billion by 2018/19 |
| | | FDI inflows into SA | Investment project pipeline of R50 billion in 2013/14 | R40 billion in 2014/2015 R230 billion by 2018/19 |
| | | Number of economic diplomacy and image building activities aimed at promoting mutually-beneficial cooperation undertaken per year. | 27 National Pavilions in 2013/14 | 27 National Pavilions in 2014/15 30 National Pavilions by 2018/19 |
| | DIRCO DTI | | 7 Investment and Trade Initiatives and Special Projects in 2013/14 | 5 Investment and Trade Initiatives and 1 Special project in 2014/15 7 Investment and Trade Initiatives and Special Projects by 2018/19 |
| | | | 125 economic diplomacy and image building activities in 2013/14 | 130 in 2014/15 146 economic diplomacy and image building activities per annum by 2018/19 |
| | | | | |

| Actions | Minister | Indicators | Baseline | Targets |
|---------|----------|---|---|--|
| | DIRCO | Number of foreign visitors arrivals into South Africa | 13 021 979 annual foreign visitor arrivals by 2013/14 | 14 225 075 in 2014/15 |
| | | | | 43 968 284 foreign visitor arrivals by 2016/17 |
| | NDT | Increase tourism revenue contribution to the economy | R115.4 billion Tourism Foreign Direct Spend(Excluding Capital Expenditure) by 2012/13 | R119,7 billion |
| | | | | R372.1 billion Tourism Foreign Direct Spend(Excluding Capital Expenditure) by 2017 |

Sub-Outcome 2: An economically integrated Southern Africa: South Africa has consistently championed broader regional integration through SACU, SADC and the envisaged Tripartite FTA that spans Eastern and Southern Africa. The priority is to advance “developmental integration”, which is an approach that combines market integration, cross-border infrastructure development and policy coordination to diversify production and boost intra-African trade.

| Action | Minister | Indicator | Baseline | Target |
|---|----------|--|---|--|
| Advance developmental co-operation and development integration to achieve: industrial development, infrastructure development and market integration in SADC | DTI | Key elements of SA positions reflected in the Final RISDP | RISDP under review | Final South African Position on RISDP in 2014/15 |
| | | | | Revised Draft RISDP by 2018/19 |
| Advance developmental co-operation and development integration | DTI | Key elements of SA positions reflected in the process of SACU agenda | Work underway to review the development integration agenda in | Report on inter-departmental consultations towards the development |

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| Action | Minister | Indicator | Baseline | Target |
|---|----------|--|-----------------------------|--|
| to achieve: industrial development, infrastructure development and market integration in SACU. | | development integration. | SACU | of a SACU integration work programme in 2014/15 |
| | | | | A draft SA position on the development integration agenda in SACU |
| Advance developmental co-operation and development integration to achieve: industrial development, infrastructure development and market integration in TFTA | DTI | Key elements of SA positions reflected in the process of establishing the T-FTA. | T-FTA negotiations underway | Develop SA positions on the text and tariff offers 2014/15 |
| | | | | Draft T-FTA on Phase 1 incorporating key elements of SA positions by 2018/19 |

Sub-Outcome 3: Political cohesion within Southern Africa to ensure a peaceful, secure and stable Southern African region. A politically cohesive SADC that contributes to addressing the root causes and consequences of conflict and contributing towards a secure environment which is conducive towards sustainable development in the region.

| Action | Minister | Indicator | Baseline | Target |
|---|----------|--|-----------------------|-----------------------|
| Contribute to conflict prevention, peacekeeping, peace and | DIRCO | Percentage of resolutions, decisions and outcomes in SADC mechanisms | 70 percent in 2013/14 | 70 percent in 2014/15 |

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| Action | Minister | Indicator | Baseline | Target |
|--|--|---|--------------------------|---|
| security and post conflict reconstruction and development | | reflecting SA's national and regional interest | | 75 percent 2018/19 |
| | DIRCO | Number of election observer missions in which South Africa participated as part of SADC and observers | 6 | 3 in 2014/15 |
| | | | | 14 in 2018/19 |
| | DIRCO | Database of trained civilian component | No database | Establishment of the Database in 2014/15 |
| | | | | 100 trained civilian component on the database by 2018/19 |
| | DOD | Total number of defence attaché offices | 10 | Maintain current levels |
| DOD | Percentage compliance with the South African Development Community Standby (SADC) Standby Force agreement and South African Pledge | 100 percent | Maintain full compliance | |

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| Action | Minister | Indicator | Baseline | Target |
|--------|----------|---|-------------|---------------------------------------|
| | DOD | Percentage compliance with number of ordered commitments and deployments (external operations) | 100 percent | Maintain full compliance ² |
| | DOD | Number of joint, inter-departmental, inter-agency and multinational military exercises conducted per year | 9 | 9 in 2014/15 |
| | | | | 29 by 2018/19 |

Sub-Outcome 4: A Peaceful, secure and stable Africa. Attending to the root causes and consequences of conflict in order to contribute to a safer and stable secure environment on the Continent. Strengthening prevention of conflict through peace missions. The ability to respond to emerging and on-going crises on the Continent.

| Action | Minister | Indicator | Baseline | Target |
|---|----------|--|-------------------------------|---|
| Support the African Court on Human and People's Rights (ACHPR) | DOJ&CS | Representation in activities of the African Court on Human and People's Rights (ACHPR) | SA judge serving in the ACHPR | SA judge serving in the ACHPR by 2014/15 |
| | | | | ACHPR with full capacity to address human rights violations 2018/19 |

² The deployment of the SANDF by the President as Commander-in-Chief and the deployment of defence attachés is an important part of South Africa's contribution to conflict prevention, peacekeeping, peace and security as well as post-conflict reconstruction and development in SADC and the rest of the Continent. The DoD & MV has thus resolved to comply with all (100%) ordered commitments (deployments ordered by the President in accordance with the Constitution).

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| Action | Minister | Indicator | Baseline | Target |
|--|--|--|---|--|
| | | Make a declaration to allow individuals and NGO's to access the courts | Declaration made and submitted to AU | Declaration made by 2014/15 |
| | | | | ACHPR with full capacity and jurisdiction |
| Contribute to strengthening of AU institutions by increasing the uptake of South Africa's quotas in the African Union Commission and African Union Structures | DIRCO (Supported by relevant departments) | Number of South Africans seconded | 8 posts in 2013/14 | 9 posts in 2014/15 |
| | | | | 16 posts by 2018/19 |
| Support AU structures and processes for the advancement of peace and security in Africa | DIRCO | Commitments honoured in terms of decisions by the African Union Peace and Security Council and the UNSC on peace and security in Africa. | 100% of commitments made by South Africa honoured | 100% of commitments made by South Africa honoured in 2014/15 and thereafter ³ |

³ Commitments are dependent on AU Peace and Security Council decisions. However, South Africa offers to all fulfil commitments it makes in relation to those decisions. These commitments are not imposed but assumed voluntarily and South Africa is committed to fulfilling all commitments made.

| Sub-outcome 5: A sustainable developed and economically integrated Africa. The struggle for a better life in South Africa is intertwined with our pursuit of a better Africa in a better world. South Africa will thus continue to support regional and continental processes to strengthen regional integration, significantly increase intra-African trade, and champion sustainable development and opportunities in Africa. | | | | |
|--|------------------|---|--|--|
| Action | Minister | Indicator | Baseline | Target |
| Contribute to the continued implementation of NEPAD programmes | DIRCO | National NEPAD Implementation plan | Audit report on national implementation of the NEPAD programme | Annual progress report in 2014/15 |
| | | | | 5 Progress reports on Implementation Plan by 2018/19 |
| Utilise current partnerships with strategic formations /countries/ partners to increase development on the Continent | DIRCO Presidency | Partnership funding/commitments linked-aligned/matched to Presidential Infrastructure Championship Initiative | 10 Strategic Partnerships between Africa and global partners in place | Implementation of the short term recommendations emanating from the Global Review on Africa's Partnerships in 2014/15 |
| | | | | AU Global review of strategic partnerships finalised and recommendations implemented with 10 strategic partners by 2018/19 |
| | | | | R277,560,000 in 2014/15 |
| | | Disbursement of ARF funds for developmental projects on the continent | R 171,975,876 disbursed as per approved projects | Full disbursement of approved projects by 2018/19 |
| Expand economic cooperation and development integration on the continent | DTI | Key elements of SA positions reflected in the processes of establishing the T-FTA and Continental-FTA (C-FTA) | Conceptualisation of processes towards the establishment of C-FTA underway | SA position on the roadmap, modalities and principles for the establishment of the C-FTA in 2014/15 |

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| Action | Minister | Indicator | Baseline | Target |
|--------|----------|---|--|--|
| | | | | Draft SA position on processes towards the establishment of the C-FTA in 2018/19 |
| | | Number of bilateral economic cooperation agreements signed with African countries | 21 current bilateral economic cooperation agreements | 2 bilateral economic cooperation agreements in 2014/15 |
| | | | | 26 bilateral economic cooperation agreements by 2018/19 |
| | | Number of engagements to facilitate the implementation of SDI projects | 3 engagements | 3 engagements in 2014/15 |
| | | | | 8 engagements by 2018/19 |

Sub-outcome 6: An equitable and just System of Global Governance: An equitable, just and representative rules-based multilateral system, with increased developing country access and representation, to promote global peace and security, sustainable development, human rights and respect for the rule of law is a prerequisite for a better life for all in South Africa, Africa and the world.

| Action | Minister | Indicator | Baseline | Target |
|--|----------|--|------------|-----------------------|
| Negotiate and influence the System of Global Governance (peace and security, sustainable development, the global economy, human rights, | DIRCO | Percentage of resolutions, decisions and outcomes on reflecting South Africa's national interest | 80 percent | 80 percent in 2014/15 |

Sub-outcome 6: An equitable and just System of Global Governance: An equitable, just and representative rules-based multilateral system, with increased developing country access and representation, to promote global peace and security, sustainable development, human rights and respect for the rule of law is a prerequisite for a better life for all in South Africa, Africa and the world.

| Action | Minister | Indicator | Baseline | Target |
|--|----------|---|--|---|
| international law and reform of the UN Security Council [UNSC]) to advance South Africa's national interest | | | | 85 percent by 2018/19 |
| | DIRCO | Number of positions on identified influential multilateral bodies where South Africa is represented | 60 positions on international and continental bodies | 60 in 2014/15 and maintain it at 60 thereafter ⁴ |
| Reporting on South Africa's compliance with its international reporting obligations | DIRCO | Number of reports submitted to Cabinet | 2 | 2 in 2014/15 |
| | | | | 10 by 2018/19 |

Sub-outcome 7: Strong, mutually beneficial South-South cooperation: Strong and mutually beneficial cooperation among countries and groupings of the South and the development of common positions on political, economic, social and human rights issues are essential for an effective response in addressing the historic marginalisation of countries in the South. In addition, harness emerging collective political and economic strength of countries and groupings of the South.

| Action | Minister | Indicator | Baseline | Target |
|--|----------|--|----------|--------------|
| Utilise membership / engagements of formations and groupings of the South to advance SA's foreign policy objectives | DIRCO | Number of strategies for SA's engagements for formations and groupings of the South developed, implemented and monitored | 2 | 2 in 2014/15 |
| | | | | 5 by 2018/19 |

⁴ Due to various rules of procedure and rotational requirements, it is realistic to maintain a similar level of representation

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| Action | Minister | Indicator | Baseline | Target |
|--|----------|--|---|--|
| | | Percentage of targeted resolutions and decisions reflecting South Africa's positions | 80 percent | 80 percent in 2014/15 |
| | | | | 85 percent by 2018/19 |
| Fulfil country specific obligations towards the establishment of the BRICS bank | DIRCO | National Obligations fulfilled towards the establishment of the BRICS bank | The decision of BRICS Leaders at the Fifth Summit to establish the BRICS Bank | Implementation of decisions towards the establishment of the Bank in 2014/15 |
| | | | | BRICS Bank established by 2019 by 2018/19 |
| Harness economic strength of countries and groupings of the South | DTI | Number of bilateral economic cooperation agreements signed with countries of the South | 49 bilateral economic cooperation agreements | 2 bilateral economic cooperation agreements in 2014/15 |
| | | | | 59 bilateral economic cooperation agreements by 2018/19 |

Sub-outcome 8: Beneficial relations with strategic formations of the North: Leverage political and economic relations with the countries, formations of the North and plurilateral groupings to the advantage of South Africa, Africa and developing countries.

| Action | Minister | Indicator | Baseline | Target |
|--|-------------------|---|---|--|
| Negotiate development support for South Africa, Africa and developing countries | National Treasury | Volume of development support beneficial to South Africa | R2.3 billion in grants received from Development Partners and aligned to SA government priority areas by FY 2013/14 | R1.5 billion in grants received from Development Partners and aligned to SA government priority areas in 2014/15 |
| | | | | R4.3 billion in grants received from Development Partners and aligned to SA government priority areas by 2018/19 |
| | DTI | Increase in foreign direct investment (FDI) aligned to IPAP beneficial to SA's interests from developed countries | New indicator (no baseline) | R40 billion in 2014/15 |
| | | | | R230 billion by 2018/19 |

5. Impact indicators

| Impact Indicator | Minister responsible for reporting on the indicator | Baseline | 2019 Target | Year 1 Targets |
|-------------------------------|--|---|---|---|
| Increased FDI | DTI | R40 billion facilitated by the dti in 2013 | R230 billion facilitated by the dti | R60.5 billion facilitated by the dti in 2013/14 |
| Increased tourism arrivals | NDT | 13 021 979 annual foreign visitor arrivals by 2013 | 43 968 284 foreign visitor arrivals by 2017 | 13 021 979 foreign visitor arrivals by 2013 |
| Increased tourism spend | NDT | R115.4 billion Tourism Foreign Direct Spend (Excluding Capital Expenditure) by 2013 | R372.1 billion Tourism Foreign Direct Spend (Excluding Capital Expenditure) by 2017 | R115.4 billion Tourism Foreign Direct Spend (Excluding Capital Expenditure) by 2013 |
| Increased value-added exports | DTI | R900 million facilitated by the dti | R20 billion facilitated by the dti | R3.4 billion for 2013/14 facilitated by the dti |